

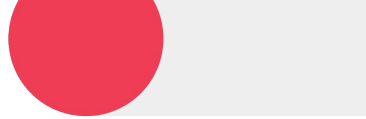


**The Future is Here,
Is Your Lifecycle
Team Ready?**

Dillon Nuanes

Director of Retention & Lifecycle
ClickUp





Agenda

- 01** Challenges and opportunities
- 02** Forest and the trees
- 03** Lifecycle & CX
- 04** Foundational Lifecycle
- 05** North star

Challenges
Opportunities



CHALLENGE

Customer acquisition is expensive

CAC payback time to recoup customer acquisition costs.

MEDIAN CAC PAYBACK PERIOD 2023 VS. 2022



Source: Openview: 2023 SaaS Benchmarks Report



OPPORTUNITY

Owned channels

Email, product, and social are “free”

CHALLENGE

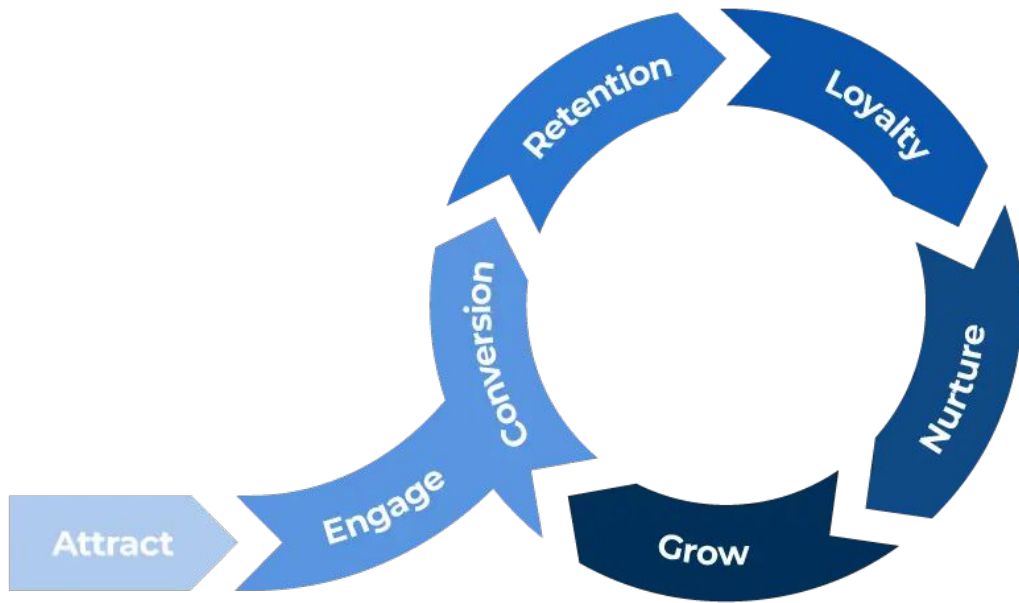
Land and maintain

Retention is the only game in town

TOP QUARTILE NET DOLLAR RETENTION 2023 VS. 2022



Source: Opview: 2023 SaaS Benchmarks Report



OPPORTUNITY

Customer journey

Every stage of journey is important

CHALLENGE

AI Automation Personalization

These are have become table stakes

The Generative AI Market Map v3



A work in progress





Nicole Davis

ndavis@email.com

Events

Traits

Audiences

Identities



Email Opened

10s



Checkout Started

12m



Product Added

15m



Product Viewed

23m



User Login

23m

OPPORTUNITY

Domain expertise

Leverage expertise and knowledge

**Don't miss forest
for the trees**



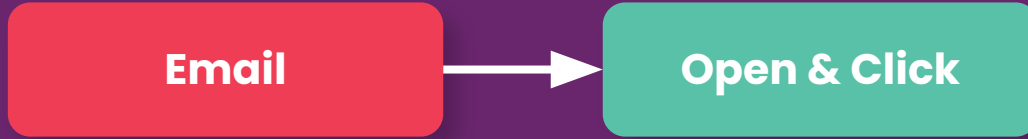
Channels as trees



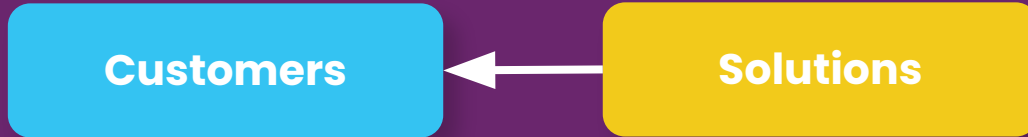


**Consider
the
experience**

Input based thinking

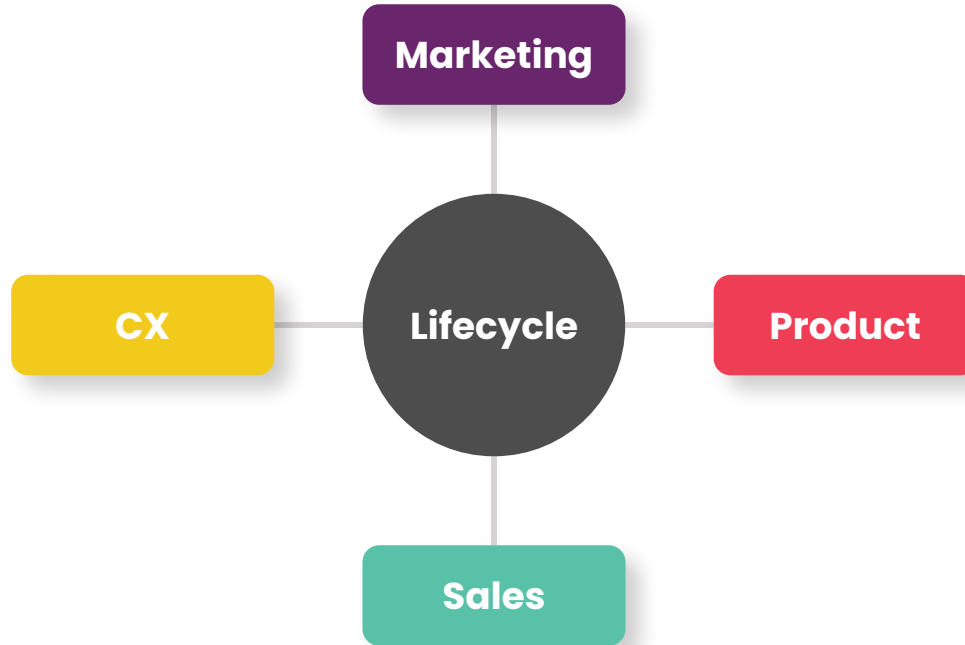


VS



Output based thinking

Focus on solutions



Lifecycle & CX



Engage your CX team

Customer Support

Solving tickets
Reactive



Tickets solved / time
COGs

Customer Success

Customer meetings
Semi-reactive



Meetings / time
Customer retention

Less customer tickets Better onboarding

Healthy customer principle

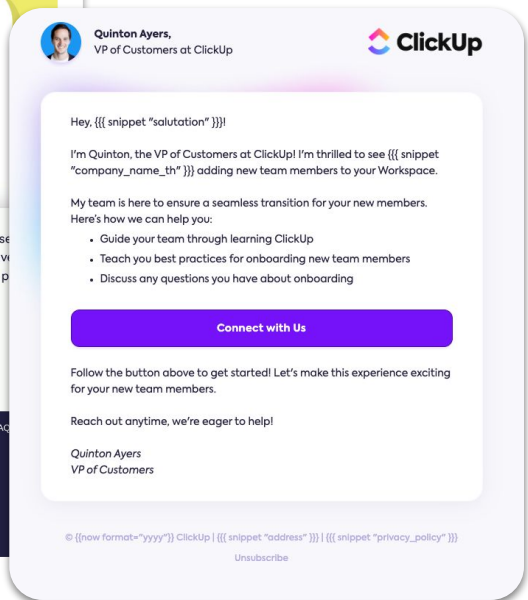
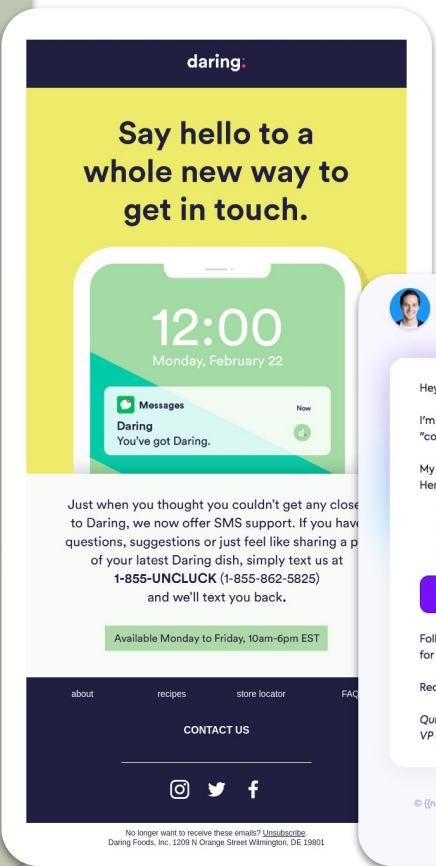
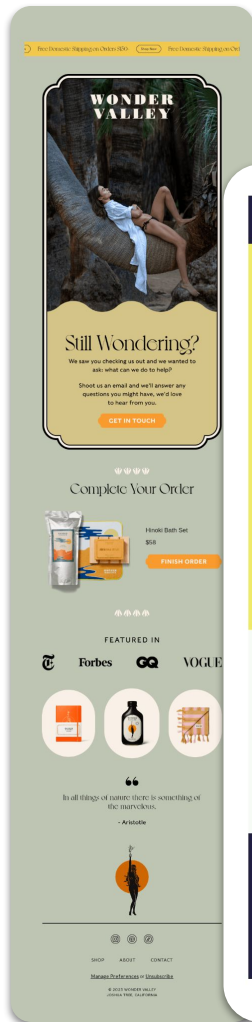
Cheaper and easier to make a new customer healthy than save an at-risk customer

23%

Decrease in customer ticket when onboarding is successful

Extend support before the customer hits a problem

Proactively **use the tools of support** and embed them in the journeys you create



50%

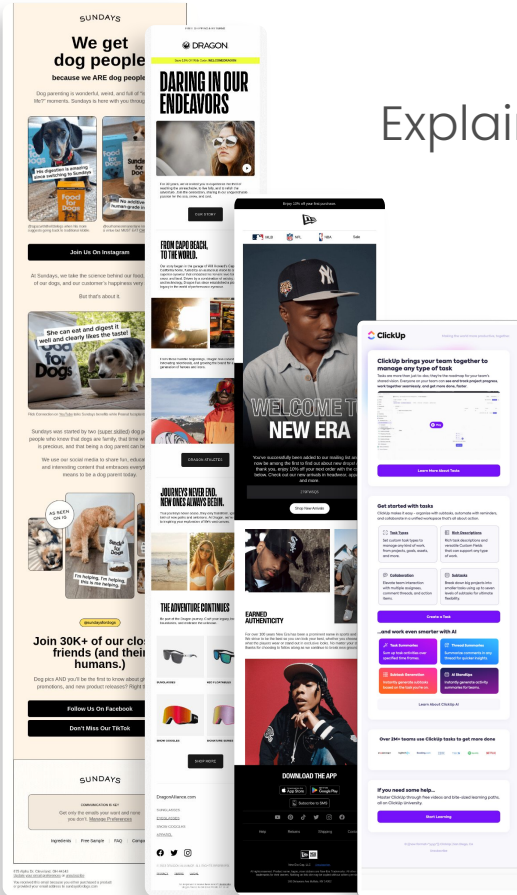
Increase in net dollar retention

Foundational Lifecycle



Adoption

Explain your product and show value

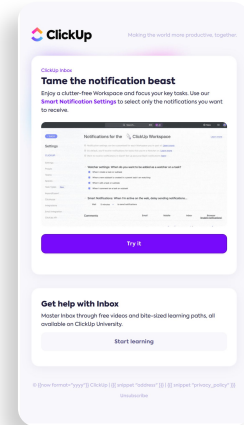
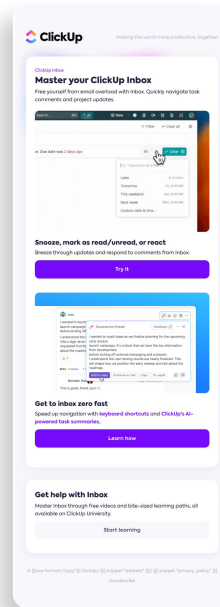
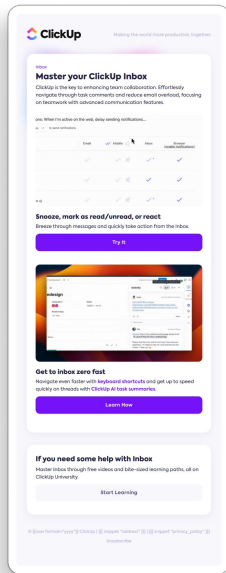


30%

Increase in product stickiness

Retention

Use data and automation to create deeper customer experiences

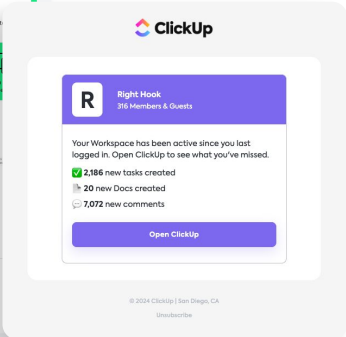
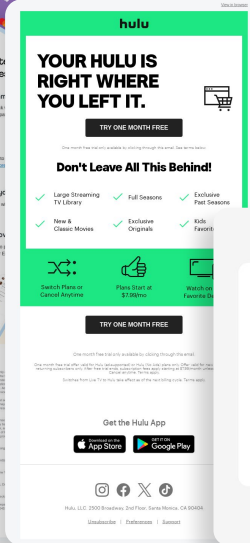
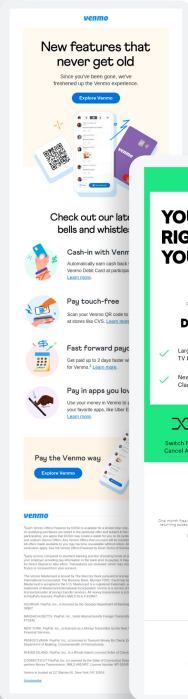
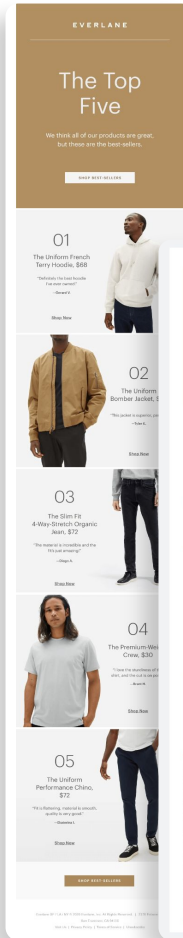


Reactivation

Simple and scalable programs

5%

Increase in reactivation rate



North Star



Net Dollar Retention

$$\text{NDR} = \frac{\text{Beginning ARR} + \text{Expansion ARR} - \text{Churn \& Contraction ARR}}{\text{Beginning ARR}}$$

Good NDR & Bad NDR

>100%

Good NDR

Retaining & Expanding Customers

<100%

Bad NDR

Churning & Contracting Customers

Good NDR & Bad NDR

Customer Creation Month	M0	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12
Jan 2023	100%	101%	102%	103%	104%	105%	106%	107%	108%	109%	110%	111%	112%
Feb 2023	100%	102%	104%	106%	108%	110%	112%	114%	116%	118%	120%	122%	
Mar 2023	100%	103%	106%	109%	112%	115%	118%	121%	124%	127%	130%		
Apr 2023	100%	104%	108%	112%	116%	120%	124%	128%	132%	136%			
May 2023	100%	105%	110%	115%	120%	125%	130%	135%	140%				
Jun 2023	100%	106%	112%	118%	124%	130%	136%	142%					
Jul 2023	100%	107%	114%	121%	128%	135%	142%						
Aug 2023	100%	108%	116%	124%	132%	140%							
Sep 2023	100%	109%	118%	127%	136%								
Oct 2023	100%	110%	120%	130%									
Nov 2023	100%	111%	122%										
Dec 2023	100%	112%											

Good NDR

Revenue increases over time

Customer Creation Month	M0	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12
Jan 2023	100%	99%	98%	97%	96%	95%	94%	93%	92%	91%	90%	89%	88%
Feb 2023	100%	98%	96%	94%	92%	90%	88%	86%	84%	82%	80%	78%	
Mar 2023	100%	97%	94%	91%	88%	85%	82%	79%	76%	73%	70%		
Apr 2023	100%	96%	92%	88%	84%	80%	76%	72%	68%	64%			
May 2023	100%	95%	90%	85%	80%	75%	70%	65%	60%				
Jun 2023	100%	94%	88%	82%	76%	70%	64%	58%					
Jul 2023	100%	93%	86%	79%	72%	65%	58%						
Aug 2023	100%	92%	84%	76%	68%	60%							
Sep 2023	100%	91%	82%	73%	64%								
Oct 2023	100%	90%	80%	70%									
Nov 2023	100%	89%	78%										
Dec 2023	100%	88%											

Bad NDR

Revenue decreases over time

Wrapping Up

1

Understand the Opportunity

Utilize the challenges

2

Outputs & Solutions

Focus on experiences

3

CX

Build this partnership

4

Foundational Lifecycle

Do these things well



Thank you!



ITERABLE

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